



ONE IN THREE

CANADIAN FAMILIES CANNOT AFFORD TO ENROL THEIR CHILDREN IN SPORTS AND PHYSICAL ACTIVITIES*

Think about it. Millions of Canadian kids do not have the opportunity to play hockey, join a swim team, sign up for a dance class or take part in activities that, for so many of us, are an essential part of growing up. Participation in sports and physical activity gets kids engaged and helps to promote lifelong fitness. It also teaches skills and attitudes, such as self-discipline, determination and teamwork, that will contribute to success in every aspect of a child's life. Participation connects kids to their communities and provides a foundation for rewarding relationships and lasting friendships. It gives kids the chance to do their best and be their best. Not every kid is going to be a champion, but if they don't get a chance to play, we all lose.

*Sources: Vision Critical, May 2011; The State of Sport and Physical Activity Report, Sklar Wilton + Associates, 2012; and Statistics Canada General Social Survey, 1992 and 2005.

JUMPSTART HAS HELPED CLOSE TO 700,000 KIDS PLAY

In 2005, Canadian Tire Jumpstart Charities (Jumpstart) was established to help remove the financial barriers keeping many kids from participating in sports and physical activity. Throughout the year, we raise funds, work with Community Partners to identify families in need, and assist with the costs associated with registration, equipment and/or transportation. With our help, kids ages four to 18 from financially disadvantaged families can participate in a sport or physical activity of their choice. We also provide financial support for community-based initiatives that expand access to sports and physical activity programs.



In the year leading up to the Winter Olympics in Sochi, people across the country were inspired by the message "We all play for Canada."















In 2013, with help from the Canadian Tire Family of Companies, as well as support from vendors, donors and customers, Canadian Tire Jumpstart Charities raised \$20.7 million. During the year, we disbursed \$14.1 million and were able to turn inspiration into participation for 154,965 kids.

Taking part in sports and physical activity does so much for kids. It builds self-confidence as well as strong bodies. It teaches lessons about winning, about losing and about getting back in the game. For every child who has ever imagined winning a medal, making a play or crossing the finish line, it also gives them something to dream about and something to work toward.

Helping to ensure that all kids can have that experience and opportunity is the dream that inspired Jumpstart. Our first year was 2005, and in the eight years since, Jumpstart has been able to remove financial barriers in order to give 698,172 kids access

to the life skills that come from taking part in sports and physical activity. That is a remarkable achievement and, in large measure, our success has been driven by our strong ties to the communities we serve.

For more than 90 years, Canadian Tire Corporation has played an integral role in the life of Canadian communities. Supporting active and healthy living has always been part of that relationship. Today this commitment can be found in the support that Jumpstart receives from across the Canadian Tire Family of Companies. It can be seen in the way our Chapters work with local partners in their communities, and in our relationships with national organizations such as Boys and Girls Clubs of Canada and the Canadian Paralympic Committee.

In May, our commitment was also seen at every Canadian Tire, Mark's, Sport Chek, Atmosphere and Gas+ location where, in an enthusiastic and friendly competition, employees across our network undertook to raise the most donations during the month-long Jumpstart Red Ball campaign.

2013 was an outstanding year for Jumpstart. The increased visibility of Canadian Tire Corporation and its banners created by the Winter Olympics and the truly inspiring achievements of all of our athlete ambassadors leave us well placed in 2014 to build on that performance.

On behalf of Jumpstart, I want to thank all our supporters. Your help is making our dream a reality. Thanks to you, Jumpstart will be able to reach more children and more communities to make sure that "we can all play for Canada."

m & Bills

Martha G. Billes Chairman

In 2013, Jumpstart played to win. We raised \$20.7 million and were able to provide financial support to more kids and more programs than ever before.















The 2014 Winter Olympics in Sochi shone a light on the achievements of our athletes and their stories of why they are passionate about sport. Like Olympic athletes, we need a team to help make us successful and in 2013 our team grew and enthusiastically rallied behind the thousands of children we help every day.

We strengthened our existing relationship with the Canadian Tire Family of Companies and we laid the foundation for new initiatives and partnerships with PartSource, National Sports and Sports Experts. In 2013, our team also expanded to include the Canadian Olympic Foundation, the Canadian Paralympic Committee, Maple Leaf Sports and Entertainment Foundation, and the Ottawa Senators Foundation.

Jumpstart also continued to build relationships with the federal government and provincial and municipal governments across Canada. These strengthened ties give

Jumpstart a "place at the table" when it comes to finding ways to expand the range of options available to help kids from financially disadvantaged families take part in organized sports and physical activity.

The list of activities our team executed in support of Jumpstart touches communities from coast to coast and the depth of support is inspiring. Employees from across the Canadian Tire enterprise raised more money for Jumpstart than they ever have before. We held Jumpstart Nights at National Hockey League and National Basketball Association games, which raised money for the organization and also helped drive awareness of our mandate among sport fans and families. Our Dealers and vendors again supported our Red Ball campaign, our largest national fundraising campaign. And we welcomed a number of amateur athletes to the Jumpstart Ambassador program, including Mark McMorris, Christine Sinclair and Benoît Huot.

Looking to 2014, Jumpstart's revenue target is an ambitious \$21.5 million, but we are confident we can achieve this goal – and perhaps even exceed it – with help from the Canadian Tire Family of Companies, its customers and our partners and supporters across the country. They share our belief that every kid deserves a chance to get in the game – and their support makes it possible. Thank you.

Landon French Vice-President,

Jumpstart and Community Relations



330 JUMPSTART CHAPTERS

READY TO PLAY IN EVERY PROVINCE AND TERRITORY

Chapters are made up of employee volunteers, Canadian Tire Dealers, concerned citizens and civic leaders. Members meet throughout the year to support, guide and help administer Jumpstart activities in their local area. This unique Chapter approach allows Jumpstart to operate as a national charity with a commitment to local communities.

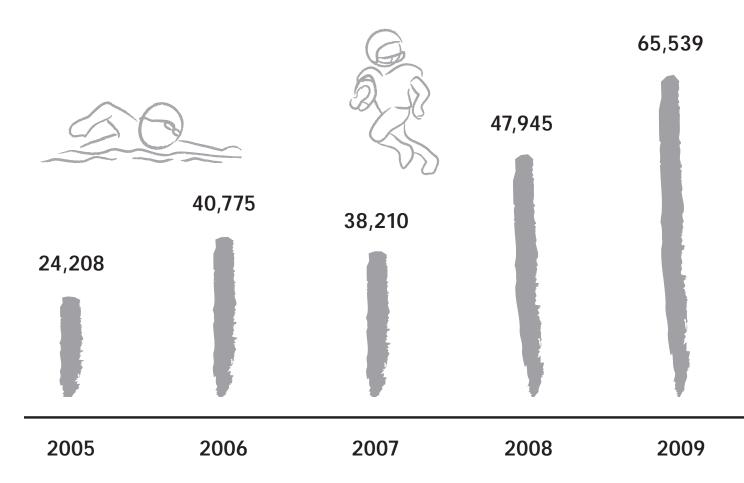


ACROSS THE COUNTRY OVER 3,100 COMMUNITY PARTNERS

Through our Community Partners, Jumpstart is able to draw on local knowledge to ensure the funding we provide is used where it will deliver the greatest benefit. We are proud to be associated with groups such as municipal Parks and Recreation departments, Boys and Girls Clubs and the YMCA/YWCA, which assist with funding applications and provide invaluable support to identify and evaluate individual applicants while creating local programs that align with Jumpstart's mission.

HELPING 698,172 KIDS GET IN THE GAME SINCE 2005

Thanks to our employees, vendor supporters, government partners, Community Partners, Chapter volunteers and the customers of our Family of Companies, Jumpstart helped approximately six times as many kids in 2013 compared to 2005. This remarkable growth can also be attributed to Jumpstart's long-standing commitment to local Canadian communities. In large urban centres and the smallest towns, the Jumpstart Chapter model consistently delivers support to kids in need from every corner of Canada.



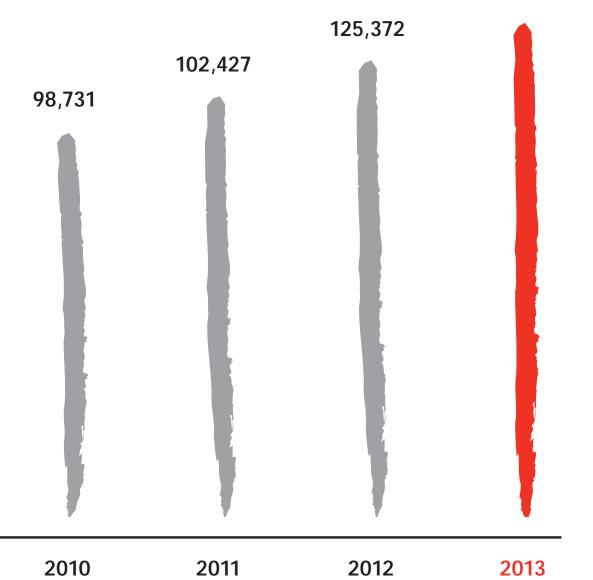
As of December 2013. The total funding that each qualifying child can receive in any one submission period will vary based on Chapter budgets and demand.







154,965









55,000 HOURS

OF STAFF TIME DONATED TO JUMPSTART

The outstanding support that Jumpstart receives from employees across the Canadian Tire Family of Companies is transformed into community-level impact through important volunteer roles. This includes managing events, helping kids learn a new sport, working with our valued vendor partners, serving with local Chapters and planning new activities. Whether short or long term, hands on or strategic, the efforts of Canadian Tire employees have been the driving force behind Jumpstart's success.





ATHLETE AMBASSADORS DONATED THEIR TIME AND ENERGY

Fierce competitors and committed supporters, Jumpstart athlete ambassadors embody the benefits that come from participating in sports and physical activity. We are grateful that so many inspirational Canadian stars were committed to giving back to their communities by showcasing their talents and telling their stories to put a spotlight on deserving kids in need.





Meaghan Mikkelson, St. Albert, Alberta Women's Hockey, two-time Olympic Gold Medallist



Jonathan Toews, Winnipeg, Manitoba Men's Hockey, two-time Stanley Cup Champion, two-time Olympic Gold Medallist



Rosie MacLennan, King City, Ontario Trampoline, Olympic Gold Medallist

ATHLETE AMBASSADORS

Benoît Huot, Longueuil, Quebec
Charles Hamelin, Lévis, Quebec
Chris Del Bosco, Montreal, Quebec
Christine Sinclair, Burnaby, British Columbia
Erik Guay, Mont Tremblant, Quebec
Hayley Wickenheiser, Calgary, Alberta

Jon Montgomery, Russell, Manitoba Jonathan Toews, Winnipeg, Manitoba Kaillie Humphries, Calgary, Alberta Maëlle Ricker, Vancouver, British Columbia Mark McMorris, Regina, Saskatchewan Meaghan Mikkelson, St. Albert, Alberta Ron Fellows, Windsor, Ontario Rosie MacLennan, King City, Ontario Scott Steckly, Milverton, Ontario Sidney Crosby, Cole Harbour, Nova Scotia Steven Stamkos, Markham, Ontario



Jon Montgomery, Russell, Manitoba Skeleton, Olympic Gold Medallist



Charles Hamelin, Lévis, Quebec Short Track Speed Skating, three-time Olympic Gold Medallist



Maëlle Ricker, Vancouver, British Columbia Snowboard Cross, Olympic Gold Medallist



Benoît Huot, Longueuil, Quebec Swimming, nine-time Paralympic Gold Medallist



Hayley Wickenheiser, Calgary, Alberta Women's Hockey, four-time Olympic Gold Medallist



Ron Fellows, Windsor, Ontario NASCAR Champion





\$1,500,000 RAISED

FOR JUMPSTART THROUGH OUR RED BALL CAMPAIGN

During May, the Canadian Tire Family of Companies raised over \$1,500,000 for Jumpstart through our Red Ball campaign. The Canadian Tire store in Dauphin, Manitoba, had a particular reason to celebrate as they won a grand prize the whole community could enjoy – a visit from Jumpstart Ambassador Jonathan Toews. A native Manitoban, Jonathan arrived in Dauphin on August 12th to more than 1,000 fans cheering him on as he spent the day greeting supporters, taking part in an on-ice "pass and play" with local kids, and marching with fans in a parade through town.



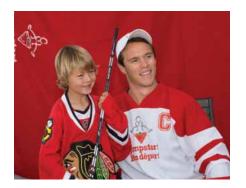
Dauphin comes out to greet Jonathan Toews.



Signing autographs at the arena.



Thanking supporters at the Dauphin arena.



Happy to take pictures with fans.



"Pass and play" drill with local Jumpstart kids.



High-fives and a great day.



OVER 6,000 KIDS

PARTICIPATED IN JUMPSTART GAMES FROM COAST TO COAST

From British Columbia to Nova Scotia, Jumpstart Games were held in 11 cities across Canada: Vancouver, Edmonton, Cochrane, Carstairs, High River, Aurora, Brampton, Welland, Newmarket, Lac-Mégantic and Halifax. Hosted and run by employees from across the Canadian Tire Family of Companies, the Jumpstart Games gave 6,280 kids each a fun-filled day that featured a variety of sports, games and activities along with a delicious barbecue lunch.

The Jumpstart Games are another example of the remarkable support that Jumpstart receives from employees at every level and from every banner of Canadian Tire. 895 volunteers committed 7,384 hours – which included planning, logistics and clean-up, along with all the activities of the day – to make sure that the 2013 Jumpstart Games were a success.

Canadian Tire volunteers celebrated along with the kids, demonstrating the joys of both participation and community service.



6,280 kids took part in the Jumpstart Games.



Kids having fun at the Jumpstart Games in Aurora, Ontario.



Local kids have a ball at the Jumpstart Games in Welland, Ontario.



Volunteers help bring the Jumpstart Games to Lac-Mégantic, Quebec.



Kids play soccer at Vancouver Jumpstart Games.



Great day, great idea at the Jumpstart Games in High River, Alberta.



100% OF CUSTOMER DONATIONS STAY IN THE LOCAL COMMUNITY



Our tracking

pinpoints the

exact donation

The entire \$2 is allocated to the all-volunteer, local Jumpstart Chapter.



A generous customer makes a \$2 donation at a store.



source.

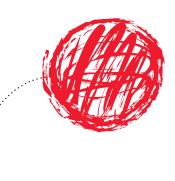
system



Chapters work with Community Partners to identify kids and families in need.



All of Jumpstart's administrative costs are covered by a donation from the Canadian Tire Family of Companies.



The \$2 donation goes directly to fund equipment, transportation and/or registration fees for kids who qualify for support.



100% local donations



100% local impact – guaranteed!



100% of customer donations go to support kids and Jumpstart-approved programs.



Local Chapters. Local giving. Local impact.

Local Jumpstart Chapters are operated by volunteer members of the Canadian Tire Family of Companies or community groups such as local Boys and Girls Clubs, municipal Parks and Recreation departments and the YMCA/YWCA. All locally made donations go to support kids and programs in that area.



National scale. National reach.

Donations, such as corporate gifts, made to Jumpstart's national office are disbursed to Jumpstart Chapters across Canada based on need.



OUTSTANDING SUPPORT

FROM FEDERAL, PROVINCIAL AND MUNICIPAL GOVERNMENTS

Jumpstart appreciates the funding from our government partners to provide kids in need with access to the sports and recreational activities they love. Using the grassroots infrastructure of Jumpstart, the provincial governments of Newfoundland and Labrador, New Brunswick, British Columbia and Manitoba direct the program delivery funding and invest in those families who need it most. The Government of Canada, through Sport Canada, provided Jumpstart with a very generous grant in 2013 to help get kids in every province and territory off the sidelines and into the game. Jumpstart also receives tremendous in-kind support from many municipalities across Canada in the form of Chapter volunteers, staff support, and access to various facilities.











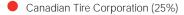
Disbursements by province

Province	CT Jumpstart Chapters	Number of kids helped	\$ Disbursed
British Columbia	40	19,466	1,785,352
Manitoba	9	4,735	398,721
New Brunswick	16	5,815	669,847
Newfoundland and Labrador	20	5,584	738,379
Northwest Territories	2	85	17,777
Nova Scotia	11	5,243	518,395
Nunavut	1	347	4,123
Ontario	111	52,756	5,352,819
Prince Edward Island	1	698	85,144
Quebec	74	41,516	2,602,006
Saskatchewan	11	3,466	402,862
Yukon Territory	2	141	24,652
Total	330	154,965	\$ 14,092,505

Statement of receipts and expenditures

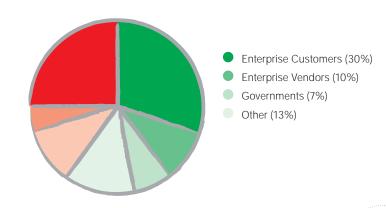
Otatement of receipts and expenditures	2013	2012
	Actual \$ (thousands of dollars)	Actual \$ (thousands of dollars)
Revenue	\$20,677	\$16,329
Fundraising expenses	\$(1,524)	\$(1,433)
Net revenue	\$19,153	\$14,896
Charitable giving	\$15,795	\$13,952
General and administrative costs	\$1,705	\$1,897
Total expenditures	\$17,500	\$15,849
Increase (decrease) in reserve	\$1,653	\$(953)
Administration overhead as a % of revenue	8.2%	11.6%

Revenue sources



Canadian Tire Corporation Employees (5%)

Canadian Tire Dealers (10%)



Thank you to all the organizations that give so generously to support Jumpstart.

Through donations of funds, products and time, they are doing their part to make sure "we can all play for Canada."

"Over the years, Pacific Cycle has supported Jumpstart through product and donations. The most rewarding part of working with Jumpstart was getting to participate in the Pedal for Kids cycling tour and seeing first-hand how our company's support is helping kids across Canada get in the game."

Peter Phillips, Product Director,
 Pacific Cycle Canada

"As a sporting goods company Jumpstart is a natural fit for us. We are thrilled to support the branded products and flyer program each year. The impact Jumpstart has in Canadian communities continues to amaze us and we are so proud to be a part of that."

 Lou Falvo, Key Account Manager, Wilson Sporting Goods "To kick off my retirement I decided to climb Mount Kilimanjaro in support of Jumpstart. My company Wakefield Canada sponsored the event and I got to see how special the charity really is. Wakefield will continue to support Jumpstart for years to come through initiatives like event sponsorship and the flyer program."

- Kent Rennie, Wakefield Canada

Special thanks

A very special thanks to the Canadian Tire Family of Companies, Canadian Tire Jumpstart regional Dealer representatives and all our national affiliates coast to coast.

Jumpstart would like to express our appreciation to the vendors who donated product to help support our annual fundraising initiatives across the country. Thank you to the volunteers from communities across Canada who gave so generously of their time to make our fundraising and celebration events a great success.

Additionally, Jumpstart would like to thank our invaluable employees from across the Family of Companies, for everything from their volunteer support at our annual Golf Classic and Lace-Up Hockey Tournament, to their donations during the annual Employees for Jumpstart campaign.

Together we gave *all* kids a sporting chance.



Platinum \$100,000+

Reckitt Benckiser Canada Inc Stanley Black & Decker



Gold \$50,000-\$99,999

Accent-Fairchild Group AIR-serve Canada Inc Coca-Cola Canada Colgate-Palmolive Irving Tissue Jarden MasterCard







Silver \$25,000-\$49,999

Armored Autogroup Canada ULC

Atlantic Promotions AVS Technologies

Bic Inc-Consumer Division B9392

Bravetti/Mfg

Chevron Lubricants Canada Inc Conair Consumer Products Inc Continental Tire Canada Inc

Dewalt

Dyson Canada Limited Energizer Canada Erikson Consumer

Genco

General Electric Canada Inc

Gracious Living
Kavar Jewellers
Kaz Canada Inc
Kruger Products Ltd
Macquarie North America
Mallory Industries Inc
Positec USA Inc
Premier Tech

Procter & Gamble Inc Recochem Inc SC Johnson

Shell Canada Products
Shop Vac of Canada Limited

Sirius/XM Sonin Inc Sportspower Ltd Sterilite Corp

Sunbeam Corporation Superior Propane

TriGator

Wakefield Canada Inc WD-40 Products Canada Ltd Wilson Sports Equipment X-Lite Canada Inc Allstream

Anchor Hocking Glass Canada Applica Canada Corporation

Bronze \$5,000-\$24,999

BMO Capital Markets

BSH Canada

Cadbury Trebor Allan Inc Canada's Best Store Fixtures Inc Canadian Thermos Products Inc Carrier Enterprise Canada Cassels Brock & Blackwell LLP

East Region

Church & Dwight Canada Corp Cooper Tire & Rubber Company Inc

China Ocean Shipping (Canada) Inc

CrediCo Marketing Inc Curve Distribution Services

Danaher

Dorel Industries Inc (Pacific Cycle Canada)

Equifax Canada Co Ernst & Young Euro-Pro Corporation Everstar Mdse (HK) Exide Canada Inc Far East Ltd

Federal-Mogul Canada Limited

Fernbrook Springs Ganong Bros., Limited

Garant Inc

Giesecke & Devrient Systems Canada Inc

GoClean

Goodyear Canada Inc GREE Canada

Groupe SEB Canada Inc Hamilton Beach Brand Henkel Canada Corporation

Home Presence
Hoover Company
Husqvarna Canada Corp
Ice River Springs Water Co
Imperial Oil Limited

Jascor John Frizzell

In Zone Brands Inc

K-Line America Inc Kognitive Marketing Kraco Enterprises Inc

Lagostina Lexmark

Lifetime Products

Lucas Oil Products (Canada) Company

Master Lock Company Maurice Sporting Goods

Medlock

Memorex Products Inc

Navigator Newcontrol

NGK Spark Plugs Canada Limited

NIC Resourcing Co Nike Canada Corp Plano Moulding Co Profit Insight

RBC Capital Markets S&E Sponsorship Group Inc Seabreeze Elec Corp Set the Bubbles Free Ltd

Shelter Logic ShurTech

Sunrise Global Marketing Inc Supertek Canada Inc Synnex IT Inc Techcom

Test Rite International

The Cadillac Fairview Corporation Ltd The Pepsi Bottling Group (Canada), Co

Toblerone TransUnion Under Armour

Velong Industry Company, Ltd

Warnaco

Weiman Products
Wilton Industries Canada

Winners Products Engineering Canada Ltd

Winnwell Clean Hockey Yangjiang Velong Ind Co Ltd

Zsuzsa

For more than 90 years, our stores have been an integral part of community life in Canada.

Today, the Canadian Tire Family of Companies continues its legacy of community support through national and local programs initiated and executed by our Dealers, franchisees, store operators, employees and the Corporation. In 2013, through the generosity of our employees and supporters from coast to coast, Jumpstart helped 154,965 kids by investing over \$14 million in Canadian communities. Our employees from across the Company showed their commitment to Jumpstart by bringing play back to schools and communities for more than 18,000 kids during the 2013 employee giving campaign. The passion, commitment and community spirit of our employees are the foundation of Jumpstart's success.

































Jumpstart is very pleased to recognize the work of Fondation Bon départ de Canadian Tire du Québec. Bon départ was established by Quebec Canadian Tire Dealers in 1990 to help disadvantaged kids and families across the province. Since then, nearly \$30,000,000 has been raised to support the health and well-being of kids and families in need.

http://fondationbondepart.ca



Chairman, Canadian Tire Jumpstart Charities Board of Directors, Canadian Tire Corporation, Limited Independent Businesswoman

OWEN BILLES1

Board of Directors, Canadian Tire Corporation, Limited Board of Directors, Canadian Tire Bank Dealer, Canadian Tire Store #118, Welland, ON

W. BRUCE CLARK

Secretary, Canadian Tire Jumpstart Charities Partner, Cassels Brock & Blackwell LLP

GREGORY CRAIG¹

Senior Vice-President, Financial Planning and Analysis, Canadian Tire Corporation, Limited

JOHN FURLONG, O.C., O.B.C.²

Board of Directors, Canadian Tire Corporation, Limited Chief Executive Officer, Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games

MARCEL GAGNÉ

President, Fondation Bon départ de Canadian Tire du Québec Dealer, Canadian Tire Store #151, Saint-Hyacinthe, QC

ROBERT HATCH²

Dealer, Canadian Tire Store #493, Cochrane, AB

GERARD LEMAY¹

Dealer, Canadian Tire Store #491, Tracadie-Sheila, NB

CHAD MCKINNON²

Chief Operating Officer, FGL Sports

GEORGES E. MORIN³

Corporate Director, ICD.D Bon départ/Jumpstart Board Liaison

JANE NAKAMACHI³

Vice-President, Merchandising, Planning and Strategy, Canadian Tire Corporation, Limited

WARD SAITO^{1, 2}

Dealer, Canadian Tire Store #604, Vancouver, BC

MARY TURNER¹

Treasurer, Canadian Tire Jumpstart Charities Chief Operating Officer, Canadian Tire Financial Services President and CEO, Canadian Tire Bank

Special thanks to Pierre Boulos and Johnny Misley, who have left the Board, for their commitment and leadership in 2013.

BOARD COMMITTEES

The Board of Directors meets quarterly. The Chairman of the Board is an invited guest of all committees.

- 1 Finance and Audit Committee Chairman, Mary Turner
- 2 Human Resource Governance and Nominating Committee Chairman, Robert Hatch
- 3 Integrated Marketing Committee Chairman, Jane Nakamachi

Board members as of December 31, 2013. Auditor, Deloitte LLP.

WITH YOUR HELP, THEY CAN ALL PLAY FOR CANADA.

Hockey. Dance. Karate. Soccer. Whatever the activity, participation promotes self-confidence, discipline and teamwork – skills that kids can use for life. That's what inspires Canadian Tire Jumpstart, and it's why we are asking for your support. 100% of the customer donations we receive go directly to help kids participate in sports and physical activity.

To get involved go to: jumpstart.canadiantire.ca



Canadian Tire Jumpstart Charities 2180 Yonge Street Toronto, ON M4P 2V8 Formerly Canadian Tire Foundation for Families



1.877.616.6600 jumpstart@cantire.com http://jumpstart.canadiantire.ca http://fondationbondepart.ca Charitable Registration #13792945 1RR0002 FACEBOOK.COM/CTJUMPSTART TWITTER.COM/CTJUMPSTART